

## ANNUAL REPORT 2021-2022



"GIVE A MAN A FISH AND FEED HIM FOR A DAY. TEACH A MAN TO FISH AND YOU FEED HIM FOR A LIFETIME."

- MAIMONIDES

### OUR APPROACH TO COMMUNITY ASSISTANCE

Guided by the words of Maimonides, Ometz has a mandate to support self-determination and self-sufficiency. This requires a collaborative approach with our clients and an understanding of how a situation developed and what needs to change for the future. As an organization, we actively seek to prevent generational and situational poverty, and to mitigate its impacts.





#### Joel Shalit

### A MESSAGE FROM OUR CEO AND PRESIDENT

The past year has shown the power of working together as a community to not just endure change, but embrace it.

Seismic shifts are taking place in society that deeply impact our clients, our staff and our community. The pandemic exacerbated housing and income inequities. Inflation—which hits our clients on fixed incomes particularly hard—is rising. And mental health needs continue to soar, especially among young people. We are seeing the sustained impacts of COVID firsthand at Ometz, with the range of issues, and intensity of caseloads, increasing across the board.

These realities, while extremely challenging, have also inspired our organization to innovate in exciting and beneficial ways that will stay with us long after the pandemic is over.

By utilizing digital platforms to reach our clients virtually in addition to our in-person services, we've **expanded client access**, making our resources relevant to the widest range of people possible. Offering workshops, programs, lectures, and events online has further increased our reach. As we prioritize building new partnerships within the Jewish and broader community to meet our clients' growing needs, the hybrid model has enabled us to collaborate with organizations across the city, and even across the country. We have also significantly increased our media coverage and social media presence, leading to more engagement and overall visibility for the organization.

These **innovations** are on full display at L'Annexe (Ometz's centre for young adults) and clinique entourfamille (a multi-disciplinary private clinic that supports children and their families by providing guidance and solutions for developmental, social and academic growth). Both these initiatives launched in 2020 but had their first full year of service in 2021. Even in this uncertain climate, they were able to deliver **consistent, high-quality services** to clients and build their reputations among clinicians.

Our dedicated professionals and staff are a crucial part of why we have been able to regroup and grow, and we are making a concerted effort to prioritize **recruitment and retention**. In the Leading Edge Employee Experience Survey (which helps Jewish organizations identify strengths as well as growth areas to improve workplace culture) we were honoured to score exceptionally high on employee engagement for the second time in a row. Our ability to **quickly adapt to changing circumstances** can also be credited to the strength of our 3-year strategic plan, which we began implementing in 2021. As an intentional, ambitious roadmap, it is proving to be our North Star during these complex times, guiding us forward with clarity and purpose.

In February, when war broke out in Ukraine, Ometz once again pivoted to respond to an unexpected crisis, as we prepared for the arrival of an unknown number of Jewish Ukrainians. Ometz is unique among North American Jewish agencies in providing **a single point of entry for immigration, employment and social services.** Our holistic approach enables us to provide wraparound services for newcomers, who have wide-ranging and often urgent needs upon their arrival in Montreal.

Whether they are children or seniors, families, couples or individuals, we are here to assist Jewish Ukrainian refugees with everything they need to build new lives. We are helping them secure housing, find jobs and schools, access government services, get critical psychosocial support, participate in social activities and more. Most importantly, we are a touchstone throughout this critical adjustment period—letting them know they're not only safe now, but that they are joining a warm, supportive community.



Our volunteers, partners, funders, professionals, staff and you, our donors, are all an essential part of that community. Your support enables us to help our clients keep moving forward and to fulfill their full potential, no matter the obstacles. Thank you for continuing to believe in our mission and support our crucial work.

With gratitude for your compassion and generosity,

Dominique McCaughey | Chief Executive Officer Joel Shalit | President





## OUR VISION

A vibrant, growing community where people care for themselves and each other.

## OUR MISSION

Agence Ometz is a Jewish human services agency offering social, employment and immigration services to help people fulfill their potential and to secure the growth and vibrancy of the Montreal community.



## OUR STORY

For over 150 years, Ometz has been serving the needs of the Jewish community of Montreal. Beginning as three separate agencies, Jewish Employment Montreal (JEM), Jewish Family Services (JFS) and Jewish Immigration Aid Services (JIAS) joined together in 2008 to form the organization that we now know as Ometz. Ometz is the Hebrew word for courage and is a reflection of the courage of those who seek our support in transforming their lives.

Today, reaching more than 14,000 people annually, we provide intervention, prevention, support services and programs to enhance our clients' quality of life. Our mission is to deliver accessible, confidential, personalized and culturally sensitive services based on Jewish values. Our staff members are responsive, compassionate, engaged, inspiring—and sensitive to the cultural and language needs of our diverse community.





# OUR VALUES

### OUR WORK IS GUIDED BY THE FOLLOWING CORE VALUES:

| Self-Sufficiency   | By engaging our clients—whether individuals or families—to actively participate<br>in the choices that lead to a more productive, meaningful life.     |
|--------------------|--|
| Inclusivity        | By welcoming and embracing everyone, without regard to race, religion, language, sexual orientation, gender identity, disability or any other factor.  |
| Human Dignity      | By appreciating the uniqueness of each individual and interacting with sensitivity, empathy and non-judgment.  |
| Caring Communities | By creating social, emotional and cultural links, often with community partners, to engage those who might otherwise be isolated or feel disconnected. |
| Excellence         | By upholding the highest professional standards and committing to life-long learning, renewal and innovation.  |





The Bernard S. Shapiro Family Lecture Series guest of honour, Dr. Eli Lebowitz, delivered a riveting presentation via Zoom to over 700 attendees about how parents can help anxious children. He also led an exclusive, in-person Supportive Parenting for Anxious Childhood Emotions (SPACE) training for clinicians. Additionally, Ometz offered free workshops for 760 students, teachers and parents at 15 Jewish schools (CPE, elementary, high school) on the topic of managing stress and anxiety in an uncertain time.

#### A FOCUS ON: CLINIQUE ENTOURFAMILLE

clinique entourfamille supported hundreds of school-aged children and their families by providing guidance and solutions around developmental, social and academic growth. Last year, nearly **150 children** were seen for motor difficulties and speech disorders, child therapy and family children therapy. Almost **250 parents** participated in parent consultations and screenings, and were referred to appropriate resources to improve their child's developmental trajectory. The clinic is distinct in encircling the family and child with specialized, multi-disciplinary services that are accessible, all in one place and open to anyone in Montreal.

Social Services

New and vital partnerships were established with a number of community groups, schools and the public sector, including Aire Ouverte, A-link, JQueer Moishe Pod, Herzliah High School, Summit School and Yaldei. We collaborated with Batshaw Youth and Family Centres on a pilot project funded by Federation CJA to provide support to Jewish children in placement and, in partnership with Chabad NDG, transitional housing for Jewish youth in youth protection and foster care who have aged out of the system and need significant help during this next stage of adulthood.

Ometz once again partnered with Federation CJA's Gesher-the Bridge-an initiative to ensure that families financially impacted by COVID can get the support they need to cope through this crisis and beyond.



## EMPLOYMENT

In response to a growing demand among our young adult clients—many of whom are on the spectrum—for programs and services that help bridge the gap between school and work, L'Annexe launched accès:succès. The 8-week course is designed to help neurodivergent young adults (ages 16-35) learn employment and social skills, as they work towards financial and professional independence. At the end, participants have the opportunity for a paid internship tailored to their interests and abilities. The first cohort was in March and the next one is planned for this summer.

1.

Ometz Employment Services began a collaboration with YES Employment + Entrepreneurship to offer expanded services to recent graduates (anyone 18-40 who is within three years of their degree). Participants in the Ometz-YES program have even more access to employment resources and programs—including networking events, job search workshops, one-on-one coaching and mentorship, and unique job opportunities—in addition to social services, training and mental health resources.

#### A FOCUS ON: L'ANNEXE

L'Annexe provided a wide range of in-person and virtual supports, education and community inclusion opportunities for young adults (ages 16-35). **Capacity-building and life skills** were the focus of workshops ranging from cooking and budgeting to moving out on one's own and navigating relationships. As public health guidelines allowed, we were able to begin using the centre's state-of-the-art space for a mix of social activities and group and individual therapy.

EMPLOYMENT

Our Access 45+ program focused on helping more experienced clients (ages 45+) who either lost their jobs during the pandemic or decided to switch jobs, or even careers, retrain and rebrand for a changed labour market. We launched **French for Job Seekers 45+**: individualized mentorships to boost candidates' fluency and confidence. We also continued to offer a wide range of individualized support, such as writing and finetuning CVs, LinkedIn training, interview preparation and practice, and even peer counselling to explore mindfulness and resilience strategies.

We trained employment specialists at Ometz and L'Annexe in psychometric testing, introducing a new service point for our clients. The career assessment tool is used to match clients' interests, abilities and personality with specific positions or careers where they will be likely to excel.

#### A FOCUS ON: OMETZ VOLUNTEERS

**Our volunteers adapted to a mix of virtual and hybrid opportunities.** They helped prepare income tax returns for clients who did not have the means or ability to file them themselves; coached and supported young adults to prepare for their high school equivalency (GED) exam, opening up further academic and work opportunities; provided one-on-one academic or language assistance to those requiring extra support, such as our newcomer clients; and served as LEAP mentors, providing social, emotional and learning support to students in our after-school program.



## IMMIGRATION

As COVID restrictions lifted, we were able to welcome increased numbers of newcomers from France, who are leaving their home country due to antisemitism. This highly skilled, well-educated group primarily needs our assistance with the initial stage of resettlement (finding jobs, schools and housing, and navigating cultural differences) as well as integrating into the local Jewish community.

Since March, we have welcomed over 40 Ukrainian Jews fleeing the war. We are assisting them with everything from basic needs to psychosocial support to connecting them with the local Jewish community. We are also meeting with our partner agencies across the country on a weekly basis and sharing important information pertaining to helping the newcomers in real time.



14,684 individuals were reached through Ometz services, programs and activities.

Over 200 people of all ages, abilities and backgrounds contributed to our work and community as volunteers.







### SOCIAL SERVICES



#### FOR THE COMMUNITY



people attended 435 workshops, lectures, conferences and events organized by Ometz.

#### FOR OUR VULNERABLE MEMBERS

Nearly 6,000

377

people received our support to improve their quality of life, reduce social isolation, move towards financial autonomy and develop a positive outlook of their future.



individuals, couples and families used our counselling services to improve relationships, cope with crisis and develop confidence.

people living with mental health challenges, intellectual disabilities and autism spectrum disorder received support to advance their quality of life, personal well-being and employment status.





Over

### SOCIAL SERVICES

350



#### FOR CHILDREN AND ADULTS

children and adults benefited from material and financial assistance to meet essential needs and secure a decent standard of living.

parents received support from their peers and child development specialists through our parenting groups.





### SOCIAL SERVICES

765



#### FOR YOUTH AND YOUNG ADULTS

young adults aged 18 to 35 at risk of social and economic exclusion received support and guidance to set personal goals, improve their quality of life and maximize their potential.

(1,041)

students participated in classroom discussions about relationships, sexuality, Internet safety, prevention of bullying, conflict resolution and resilience.

virtual sessions of our Learning & Enrichment Afterschool Program (LEAP) provided mentoring, academic and emotional support to youth.

I volunteer with Learning & Enrichment Afterschool Program (LEAP) because I love working with kids, and I wanted the chance to create a safe, fun, nurturing environment for students in the after-school program.

Over the past several months, my student and I have developed a really strong bond. Ezra sometimes has trouble staying focused and finishing his work, so I help him breakdown each project into smaller, manageable pieces. He was pretty reserved when I first met him, but over time his confidence has grown, and now he's able to express his thoughts and feelings to me. It's been great to see Ezra open up and find his voice!

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### EMPLOYMENT



#### FOR JOB SEEKERS

job seekers used our services, in person and online, to navigate the job market, update their skills and find suitable employment opportunities.

151 p

people with mental health-related disabilities received support navigating the job market, finding, securing and maintaining employment.

people participated in workshops, trainings and peer support groups to learn techniques and gain confidence for successful job searches.





### EMPLOYMENT

79



### FOR ENTREPRENEURS

people participated in the ABCs of starting a business – a series of free public workshops for aspiring entrepreneurs.

Almost

young entrepreneurs received mentorship from renowned members of the Montreal business community.

startups received business plan coaching and help with accessing financial resources through our accelerator program.



When my husband and I decided to leave France, we were concerned about rising antisemitism and wanted to move somewhere where we felt safe being openly Jewish and raising our two young children. We also wanted to go somewhere where we would have better career opportunities and a work-life balance. My husband is a lawyer and I work in marketing.

In Paris, it's nearly impossible to be a woman and have a career; in Montreal, you can have both. Even though language wasn't a barrier to employment for me here, the work mentality and job market are so different than what I was used to.

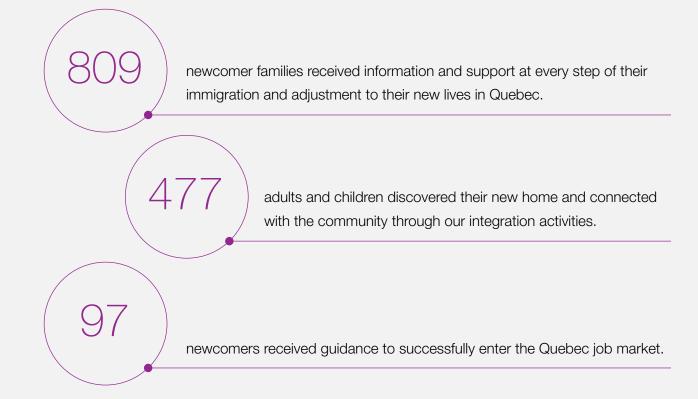
The Ometz team helped me update my CV, prepare for interviews and strategize about how to sell myself and my previous work experience to employers. Anytime I had a question, they responded quickly and were so thorough and reassuring! We've been here for a year now and I found a great job in my field. We love the community and feel like we have found our place in it.





### IMMIGRATION







I immigrated from Ukraine in 2005 by myself. Right away, Ometz made me feel welcomed and supported during my immigration process: helping me learn French and find a job, taking me on wonderful trips, celebrating different holidays with the Jewish community here, etc. In 2018, my parents immigrated from Ukraine and again Ometz was there to guide them, step-by-step, as they settled into life in Canada. Now, many years down the road, I am a Canadian citizen with a family of my own, who is able to support my extended relatives from Ukraine.

Due to the war, my sister-in-law, two nephews and my niece came to Montreal in March 2022, with nothing except one backpack each and a few dollars in their pockets. The help they are receiving from Ometz is far beyond a regular immigration service: assistance with housing, schools, tutoring, jobs, coupons for groceries, transport passes, and social trips, plus weekly check-ins! I see tears of happiness and gratitude on their faces every time they talk to their case managers—they can't believe that Ometz helps strangers in need like they are their own flesh and blood. It's the best gift I can give to my family who had to leave everything and everyone behind to start a new life in a new country.

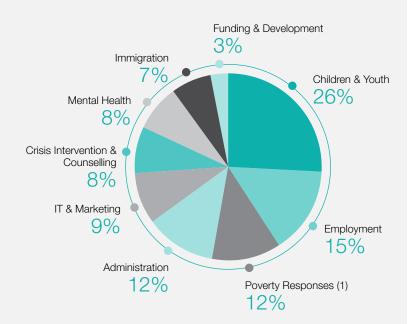
## FINANCIALS 2021-2022

#### STATEMENT OF OPERATIONS

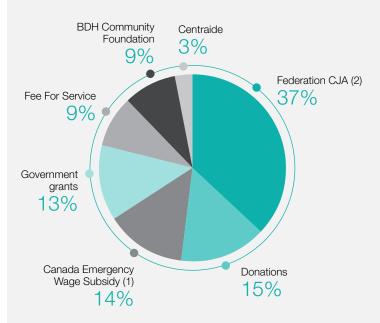
Year ended March 31, 2022



#### ANNUAL REVENUE 2021-2022



(1) Poverty response through the community financial assistance program amounting to \$533,727 is not included in our statement of operations, but is included as an expense on this chart.



(1) In the context of the COVID-19 pandemic, Agence Ometz qualified as an eligible employer for the CEWS in demonstrating that it has observed the predetermined decrease in revenues required during the program eligibility period.

(2) Federation CJA also contributes \$533,727 for community financial assistance directed to clients. This amount is not included in our statement of operations, but included as a source of revenue in this chart.



## FINANCIALS 2021-2022

#### STATEMENT OF OPERATIONS

Year ended March 31, 2022

|  | 2022      | 2021      |
|--|-----------|-----------|
| REVENUE                                  | \$        | \$        |
| Federation CJA                           | 2,179,149 | 1,319,943 |
| Fee for service                          | 625,953   | 606,984   |
| Government grants (1)                    | 2,013,951 | 3,016,697 |
| Centraide                                | 250,000   | 250,000   |
| Donations                                | 1,058,006 | 646,843   |
| B.D.H. Community Foundation              | 650,000   | 650,000   |
| Interest income                          | 12,627    | 4,762     |
| Total Revenue                            | 6,789,686 | 6,495,229 |
| EXPENSES                                 |           |           |
| Operating expenses                       |           |           |
| Program salaries and benefits            | 3,941,772 | 3,753,817 |
| Program contract professionals           | 201,283   | 204,955   |
| Activity costs                           | 402,414   | 318,795   |
| Professional development and memberships | 19,876    | 20,228    |
| Marketing                                | 236,423   | 140,517   |
| Information technology                   | 325,471   | 272,330   |
| Amortization of capital assets           | 235,813   | 230,298   |
| Amortization of intangible assets        | 53,989    | 57,238    |
| -  | 5,417,041 | 4,998,178 |
|  |           |           |
| Administration                           |           |           |
| Salaries and benefits                    | 710,670   | 523,951   |
| Office and general                       | 83,980    | 63,668    |
| Insurance                                | 54,649    | 42,364    |
| Professional fees                        | 40,335    | 80,119    |
| Bank charges                             | 3,509     | 3,448     |
|  | 893,143   | 713,550   |
| Funding and development                  | 223,284   | 168,764   |
|  |           |           |
| Total expenses                           | 6,533,468 | 5,880,492 |
| Excess of revenue over expenses          | 256,218   | 614,737   |
| before undernoted<br>Pension expense     | _         | 315,936   |
| Excess of revenue over expenses          | 256,218   | 298,801   |
|  |           |           |

|   | 2022      | 2021      |
|---|-----------|-----------|
| GOVERNMENT GRANTS                                     | \$        | \$        |
| Federal Grants (1)                                    | 1,179,609 | 2,080,314 |
| Emploi-Québec   | 545,084   | 519,516   |
| Immigration, francisation and integration             | -         | 146,222   |
| Programme de soutien aux<br>organismes communautaires | 259,829   | 227,775   |
| Human Resources and<br>Skills Development Canada      | 24,429    | 34,700    |
| Other grants  | 5,000     | 8,170     |
|   | 2,013,951 | 3,016,697 |

(1) During the year, in the context of the COVID-19 pandemic, Agence Ometz qualified as an eligible employer for the Canada Emergency Wage Subsidy (CEWS) and Canada Emergency Rent Subsidy (CERS), and as a result of demonstrating reductions in revenue according to the legislation during the program eligibility period, we received \$1,116,000 and \$63,609 of CEWS and CERS, respectively.

## OUR TEAM

#### **BOARD OF DIRECTORS**

Joel Shalit President Bill Itovitch

Geneviève Busbib

Jeffrey Berkowitz

Vice President

**Igor Bernadski** Treasurer

Linda Schachter 2nd Vice President

Michael Aronovici Immediate Past President Rob Fainer

Amy Fish

**Micol Haimson** 

**Bonnie Lester** 

David Martz

Karen Sigman

Gilbert Tordjman

#### **EXECUTIVE TEAM**

Dominique McCaughey Chief Executive Officer

Allan Ptack Chief Operating Officer Susan Hochmann (Karpman) Chief Program Officer

> Barbara Victor Chief Clinical Officer



Each year, we work with public, private and community organizations and contribute our voice and expertise to numerous local networks, professional alliances, roundtables and citizen groups, including:

#### **SOCIAL SERVICES**

The Quebec Association for Preschool Professional Development

Ometz works together with the Quebec Association for Preschool Professional Development (QAPPD) to offer professional development, expertise on children and families and specialized services to members and their learning communities.

#### **EMPLOYMENT**

ROSOPH Regroupement des organismes spécialisés pour Temptoi des personnes handicapées

Ometz is an active member of ROSEPH (the Regroupement des organismes spécialisés pour l'emploi des personnes handicapées), a non-profit association that brings together 25 specialized workforce services across Quebec whose primary mission is to promote the integration and retention in employment of people with disabilities.

#### **IMMIGRATION**



We are longstanding members and partners of the TCRI (Table de concertation des organismes au service des personnes réfugiées et immigrantes): an umbrella organization of approximately 150 organizations that works with refugees, immigrants and non-status persons. The TCRI is an important player in the immigration community as its mission is rights advocacy and protection of refugees and immigrants in Quebec in the process of immigration, settlement, and integration.





Centre intégré universitaire de santé et de services sociaux du Centre-Ouestde-l'Île-de-Montréal Québec 🍨 🕸















LES HABITATIONS COMMUNAUTAIRES NDG



McGill Social Justice and Diversity Research Lab



 ental Health Commission de ommission la santé mentale Canada du Canada





















The Quebec Association for Preschool Professional Development WEST ISLAND LOCAL TABLE FOR INTELLECTUAL DISABILITY AND AUTISM



None of the work that Ometz does would be possible without the support of our funders and donors. From a transformational gift to an occasional cheque, every dollar allows us to create positive change in the lives of thousands of members of our community. In 2021-2022, over 600 individuals, foundations and corporations supported Ometz through their donations. We sincerely thank each and every one of them.

#### FUNDERS



B.D.H. COMMUNITY FOUNDATION





FONDS DE SERVICES SOCIAUX MIRIAM AARON ROLAND







BETTY AND BERNARD S. SHAPIRO FAMILY ENDOWMENT

LAURA SCHECHTER FUND

THE ARLENE FELS TRUST

THE LEONARD ALBERT FAMILY FOUNDATION PEARL AND DAVID TOBIAS TRIBUTE TO LIFE FUND

RICHTER

THE GUSTAV LEVINSCHI FOUNDATION PETER HARASTY MEMORIAL FUND econd

**GOVERNMENT FUNDERS** 















#### \$10,000 +

| Adelson, Andy & Cynthia              |
|--------------------------------------|
| The Leonard Albert Family Foundation |
| Aurora Realty Consultants Inc        |
| The Azrieli Foundation               |
| The Michael & David Cape Foundation  |
| CICE Gestion Canada                  |
| ECHO Foundation                      |
| Fels, Arlene                         |

- Morris & Rosalind Goodman Family Foundation Gross, Stephen & Saryl Gustav Levinschi Foundation H&N Family Subco Inc. Hecht, Robert Jewish Community Foundation of Montreal King, Joel
- Mendel, Dean Pearl and Leonard Mendel Family Foundation Nachshen, Larry Peter Harasty Memorial Fund Roland, Miriam Segal-Voronoff, Renee Shaare Zion Congregation Sheiner, Lloyd

#### \$5,000 - \$9,999

Anonymous Bernadski, Igor Delmar International Inc. Jack Dym Investments Ltd. Fraiberg, William Invescons Inc. Kalichman, Peter Kolber, Roni Lassner, William Shevell, Michael

### \$1,000 - \$4,999

| Anonymous                                     | Fish, Amy                                       | Lester, Bonnie                 | Rubin, Richard                            |
|---|---|--------------------------------|---|
| Abenhaim, Haim                                | Fruchter, Irwin                                 | Mann Feder, Varda              | Saad, Moussa & Rakel                      |
| Abitbol, Laurie                               | Gewurz Family Foundation                        | Martz, Sandy & David           | Schachter, Linda                          |
| Aronovici, Michael                            | Goldberg, Adam                                  | Mauas, Viviana                 | Schneiderman, Brian                       |
| Arthur Pascal Family Helping<br>Families Fund | Goldie & Joe Raymer<br>Endowment Fund           | McCaughey, Dominique           | Schwartz, Julia                           |
|   |   | Modextil Report Collection     | Shalit, Joel                              |
| Askal, Boris                                  | Goldman, Joel                                   | Pearl, David & Barbara         | Sigler, Jonathan                          |
| Benaroche, Patrick                            | Goldwarg, Eliot                                 | Pollack, Danielle              | Slepchik, Lenny                           |
| Berall, Carol                                 | Heppner-Waldston, Sara                          | Prupas, Michael                | Spatzner, Mark                            |
| Caplan, Betty                                 | Howard B. Lohner, CPA Inc.                      | Ptack, Aviva                   | Stein, Michael                            |
| The Bina & Leonard Ellen<br>Family Foundation | Itovitch, William E<br>Jaclyn Fisher Foundation | Raby, Joel                     | Steinberg, Leesa                          |
|   |   | •                              | -   |
| Cohen, Peter                                  | Jean & Manny Spinner                            | Nat & Thelma Rappaport<br>Fund | The Mireille & Murray<br>Steinberg Family |
| Cooperstock Family Trust                      | Memorial Fund                                   | Respitz Memorial Fund          | Foundation                                |
| Ditkofsky, Jack                               | Kareno Investments Ltd                          | The Richter Charitable         | Thread Collective Inc.                    |
| Drucorp Holdings Inc.                         | Kastner, Michael                                | Foundation                     | United Way Centraide                      |
| Dubrovsky, Rick                               | Kirstein, Steven                                | Rosen, Hillel                  | Victor, Harley & Barbara                  |
| Engels, Stephen                               | and Lesli Green                                 | Rossdeutscher, Simon           | Wexler, Alon                              |
| Fainer Robert                                 | Laxer, Eric                                     |                                |   |

#### \$500 - \$999

Fainer, Robert

| Anonymous           | Elman, Harvey              | and Melancon s.e.n.c.r.l,                   | Phillips, Sandra   |
|---------------------|----------------------------|---|--------------------|
| Assemblée Nationale | Fainsilber, Toby           | Lapointe, Monique                           | Ptack, Allan       |
| Quebec              | Fish, Laura                | Laxer, Carl                                 | Quint, Theodore    |
| Azran Lawyers       | Gans, Mark                 | The Leah & Yossi Castiel                    | Rechnitzer, Stuart |
| Becker, Hillel      | Geller Memorial Fund       | Fund  | Ritter, Danny      |
| Bernstein, Jack     | Gold, Michael              | Levine, Elliot                              | Shapiro, David J.  |
| Bicher, Jonathan    | Hannach, Lynne             | Lighter, Pearl                              | Shoyer, Roy        |
| Busbib, Genevieve   | Individual Investment      | Matalon, Ilse                               | Soussana, Jeff     |
| Carliner, Saul      | Corporation                | MEP Technologies Inc.                       | Szalavetz, Howard  |
| Chalk, Frank        | Jarell Development Inc.    | Mountain View                               | Teboul, Maurice    |
| Claveau, Johanne    | Klam, Jack & Merle         | Investments Ltd.                            |                    |
| Cohen, Howard       | Klam, Stephanie            | Namer, Guy                                  | Welikovitch, Marc  |
| Edelstein, Marilyn  | Lapointe Rosenstein March- | Network of Jewish<br>Human Service Agencies |                    |



#### \$100 - \$499

Anonymous Aberman, Arianne Albagli, Gisele Albert & Mona Aaron Family Foundation Almaleh, Selma Altman, Sam Amar, Viviane Assayag, Kathy Assouline, Linda Auerbach, Michelle Avsker, Yaron Babenko, Mikhail Banon, André Bassal, Renna Bassel, Mark Bazar, Joyce Bazar, Norman Beauregard, Valerie Benarroch, Maurice Benchmuel, Eldad Bendayan, Salomon Bensimon, Yvonne Berger, Allan Berger, Sydney Betito, Victor Bick, Jack Bloom, David Bohbot, Daniel Brat Sznajer, France Brook. Martin

Brotman, Nathan Browns, Irwin Burger, Judith Buzaglo, Talia Canadian Paper & Packaging Can-Jan Inc. Caplan, Pearl Cassell, Evelyn Chau, Bernadette Choueke, Robert Clamen, Jackie Clamen, Sandra Climan, Lisa Cohen, Jacob CPA Pool Products Inc. Cytrynbaum, Francine Daitch, Leonard Danawares Corp. Davis, Leibel De Paz, Simon Diakonov, Valeri Diattchina, Olga Diner, Eleanor Douieb, Gilles Dylewski, Irving Edelstein, Cherie Edelstein, Earl Einheiber, Ilana Elkaim, Raphael Elman. Sarita

Epstein, Marvin Equijustice Erdelyi, Eugen & Susan Estate Monroe Abbey Etinson, Michael Ettinger, Mitchell Fagen, Erica Fagen, Rosalie Fanaberia, George Farber, David Feder, Naomi Feigin, Cynthia Feldman, Solly Florence, Frida Frai, Nicholas Friedland, Abram Fudem, Faigy Gampel, Joyce Garzon, Simon Gaty, Peter Gaty, Stephen GBM Canada Ltd. Geller, Alana Gellis, Barbara Gilfix, Brian Gisser, Ziporah Goldin, Tania Goldstein Mintzberg, Jeanine Gomolin, Arieh Gottlieb. Laurie & Bruce Grossman, Herman Guyda, Harvey H.O.P Investment Inc Handel, Alan Harari, Leona Harris, Lawrence Henderson, Judith Hendler, Stephen Hollinger, Andrey Issakov, Andrey Izenberg, Wendy Jacobs, Peter Jacobson, Stephen Jay-Bee Imports Inc. Jobran, Naaman Just, Robert Kadoch, Louna Karpman, Susan Katz, Frances Kaufman, Brenda Keesal, Miriam Kirshenblatt, Harriet Kliger, Helaine Koby, Kenneth Konigsberg, Max Kristof, Michael Kroha, Lucienne Kroo, Ira Krupka, Cindy Kupferstein, Leslie Kussner, Sheila

#### \$100 - \$499

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